

Six Months Ended June 30, 2025

Supplementary Materials for Financial Results

August 5, 2025

EBARA JITSUGYO CO., LTD.

心地よい環境を、未来へつなぐ。



Market Condition

- Demand for renewal and development of water infrastructure facilities due to their aging remains stable
- Demand for disaster prevention and mitigation under the Fundamental Plan for National Resilience remains strong
- Demand remains strong in the private sector due to renewal of domestic plants

Financial Highlights for Q2

- Net sales: 21.21 bn yen (up 11.1%), operating profit: 3.50 bn yen (up 34.3%), profit: 2.47 bn yen (up 34.1%)
- Both revenue and profit increased mainly due to the contribution of Engineering business performance
- Orders received remained at the same level as the equivalent period in the previous year

FY2025 Business Plan

- Expect both net sales (40.0 bn yen) and operating profit (4.5 bn yen) to renew respective highs for the third consecutive year
- Steady progress toward full-year business plan
- Full-year earnings forecast remains unchanged partly because we need to closely monitor the trends of orders to be received

1. Executive Summary

Executive Summary

2. FY2025 Q2 Financial Results Overview

Q2 Results Highlights

Q2 Performance

Q2 Results Trends by Segment

Q2 Results by Segment (Year-on-Year)

Trends in Net Sales, Gross Profit, Orders Received, and Orders Backlog

3. FY2025 Business Plan

FY2025 Business Plan

FY2025 Progress of Business Plan

4. Shareholder Returns

Shareholder Returns

5. Topics

The 80th Anniversary of Our Founding

Measuring Instrument and Medical Division Separated and Reorganized under EBARA JITSUGYO TECHNOLOGIES CO., LTD.

6. Reference Materials

Our Business

History

Business Overview by Segment

Results Trends in the past 10 years

Results Trends by Segment

FY2025 Q2 Financial Results Overview

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Q2 Results Highlights

Market Condition

- Demand for renewal and development of water infrastructure facilities due to their aging remains stable
- Demand for disaster prevention and mitigation under the Fundamental Plan for National Resilience remains strong
- Demand remains strong in the private sector due to renewal of domestic plants

*All comparisons are year-on-year

Net Sales

21.21bn yen
(2.11bn yen↑/11.1%↑)

- Net sales increased in Manufacturing and Engineering businesses on the back of the high-level orders backlog
- Net sales in Trading business remained at the same level as the equivalent period in the previous year despite the impacts of long-term projects

Orders Received

19.36bn yen
(0.04bn yen↑/0.3%↑)

- Orders received increased in Trading business
- Orders received for large-scale projects decreased in Manufacturing and Engineering businesses

Gross Profit

7.18bn yen
(0.96bn yen↑/15.4%↑)

- Gross profit increased in all segments
- It increased in line with increases in net sales and gross profit margin

Orders Backlog

31.90bn yen
(0.26bn yen↑/0.8%↑)

- Orders backlog increased in Trading business
- It decreased in Manufacturing and Engineering businesses

Operating Profit

3.50bn yen
(0.89bn yen↑/34.3%↑)

- Operating profit increased in line with an increase in gross profit
- SG&A expenses increased due to higher personnel expenses

Ordinary Profit

3.60bn yen
(0.88bn yen↑/32.7%↑)

Profit

2.47bn yen
(0.63bn yen↑/34.1%↑)

Q2 Performance

(Unit: mn yen)	FY2023 Q2		FY2024 Q2		FY2025 Q2		Year-on-Year	
		Ratio (%)		Ratio (%)		Ratio (%)	Change (%)	Change
Net Sales	20,599	100.0	19,100	100.0	21,213	100.0	+ 11.1	+ 2,113
Gross Profit	6,143	29.8	6,221	32.6	7,182	33.8	+ 15.4	+ 960
SG&A Expenses	3,453	16.7	3,611	18.9	3,677	17.3	+ 1.8	+ 66
Operating Profit	2,690	13.0	2,610	13.7	3,504	16.5	+ 34.3	+ 894
Ordinary Profit	2,754	13.3	2,712	14.2	3,600	16.9	+ 32.7	+ 888
Profit	1,908	9.2	1,848	9.7	2,478	11.6	+ 34.1	+ 630
Orders Received	18,782	-	19,316	-	19,365	-	+ 0.3	+ 49
Orders Backlog	27,434	-	31,637	-	31,902	-	+ 0.8	+ 264

Q2 Results Trends by Segment



(Unit: mn yen)		FY2023	FY2024	FY2025	Year-on-Year	
		Q2	Q2	Q2	Change (%)	Change
Manufacturing	Orders Received	3,871	4,018	3,262	- 18.8	- 755
	Net Sales	4,074	3,471	3,706	+ 6.8	+ 234
	Gross Profit	1,695	1,433	1,621	+ 13.1	+ 187
Engineering	Orders Received	9,645	9,271	9,067	- 2.2	- 204
	Net Sales	10,342	9,908	11,987	+ 21.0	+ 2,079
	Gross Profit	2,990	3,307	3,960	+ 19.7	+ 652
Trading	Orders Received	5,265	6,026	7,035	+ 16.7	+ 1,008
	Net Sales	6,182	5,719	5,518	- 3.5	- 200
	Gross Profit	1,457	1,480	1,600	+ 8.1	+ 120

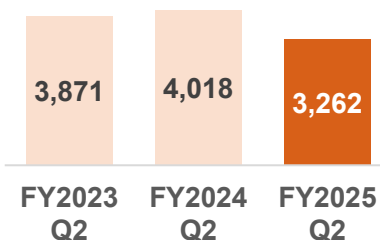
Q2 Results by Segment (Year-on-Year)

Manufacturing

(Unit: mn yen)

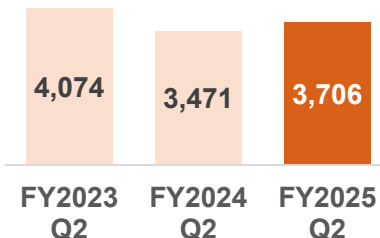
Orders Received

-0.75bn yen
(-18.8%)



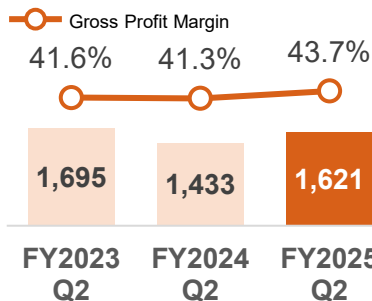
Net Sales

+0.23bn yen
(+6.8%)



Gross Profit

+0.18bn yen
(+13.1%)



Orders Received

(Unit: mn yen)

Field	FY2024 Q2	FY2025 Q2	Change	Change factors
Measuring	673	773	+99	● Demand related to semiconductors partially recovered despite the continued inventory adjustment
Energy-saving/creating	666	446	-219	● Orders for home batteries decreased
Deodorizing	877	587	-289	● Decreased in reaction to large-scale orders for the renewal of deodorizing equipment in the equivalent period in the previous year
Water treatment plants	1,679	1,293	-386	● Orders related to plant drainage facilities decreased while demand related to fisheries plants remained strong
Medical	121	162	+41	● Orders for equipment used by public agencies increased

Net Sales

(Unit: mn yen)

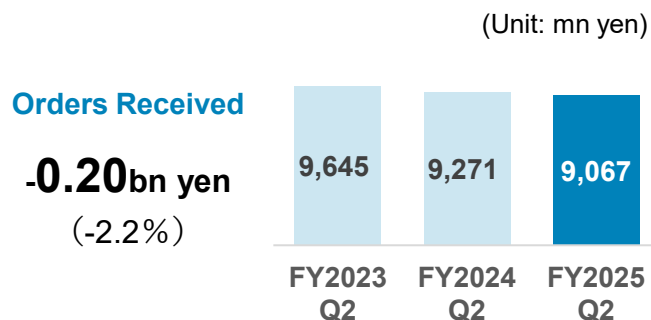
Field	FY2024 Q2	FY2025 Q2	Change	Change factors
Measuring	809	831	+21	● Demand related to semiconductors partially recovered despite the continued inventory adjustment
Energy-saving/creating	469	364	-104	● Sales in desiccant dehumidifiers increased while sales in home batteries decreased
Deodorizing	790	970	+180	● Steady sales on the back of the orders backlog
Water treatment plants	1,251	1,327	+76	● Sales related to waterscape facilities for waterfront parks increased
Medical	150	212	+62	● Orders for equipment used by public agencies increased

Gross Profit

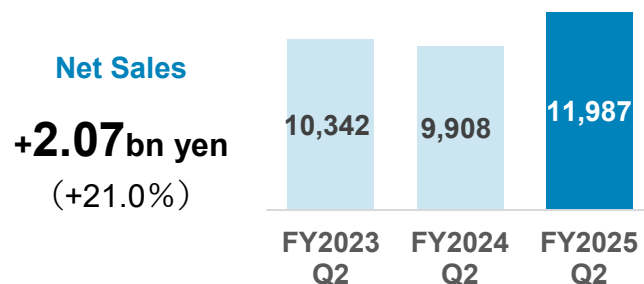
- Gross profit increased in line with an increase in net sales
- Gross profit margin rose as a result of changes in the product mix

Q2 Results by Segment (Year-on-Year)

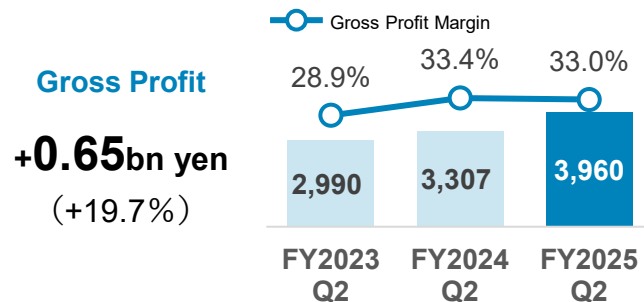
Engineering



- Orders received remained at the same level as the equivalent period in the previous year, despite a decrease in orders received for large-scale projects

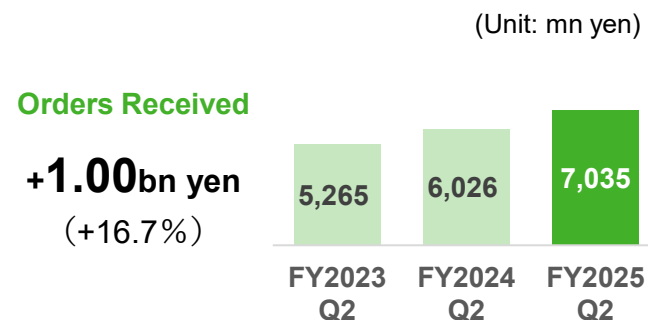


- Work progressed on the back of the high-level orders backlog and net sales increased

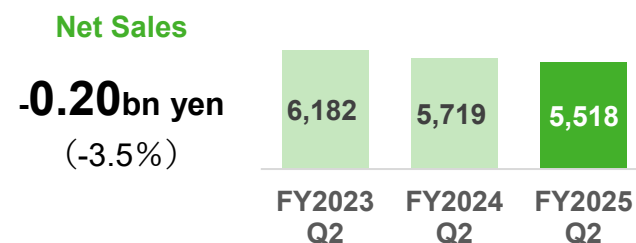


- Gross profit increased in line with an increase in net sales

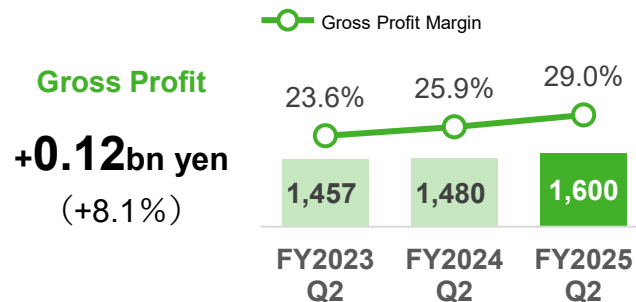
Trading



- Acquired large-scale projects for chemical plants
- Demand for the renewal of fire extinguishing pumps and other disaster prevention equipment also remains strong



- Although net sales decreased due to the impact of long-term projects, the decrease was less in Q2 than in Q1



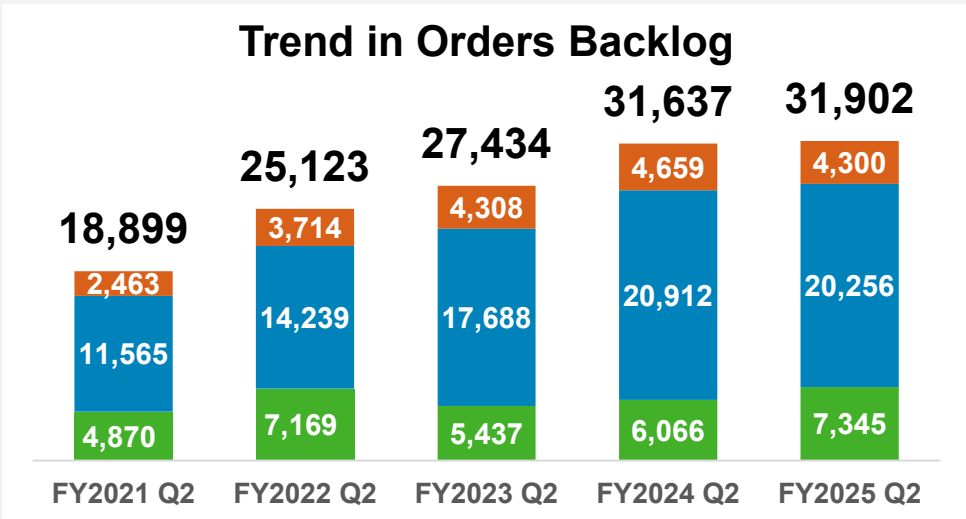
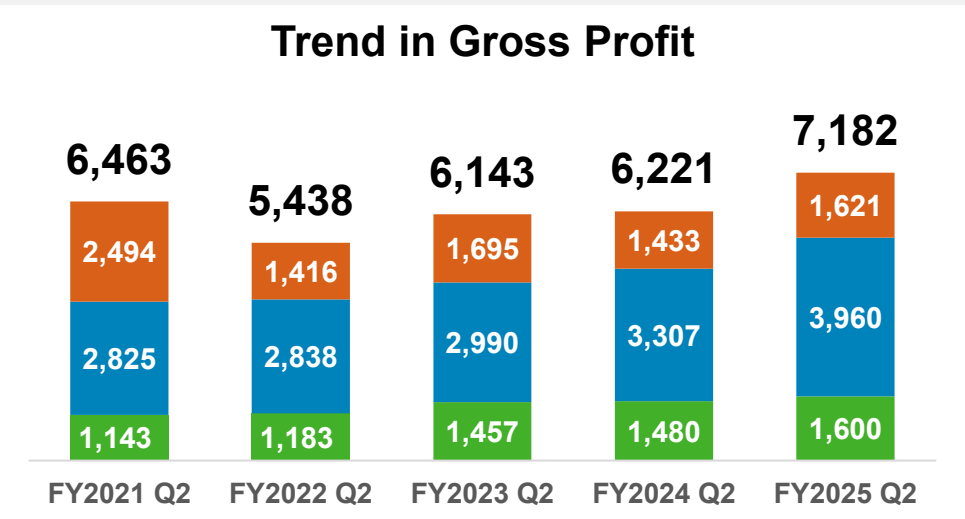
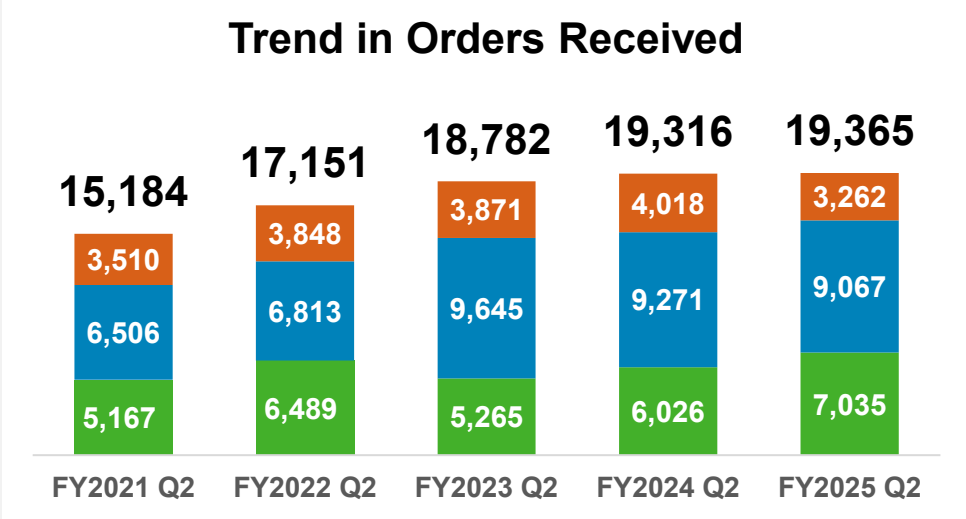
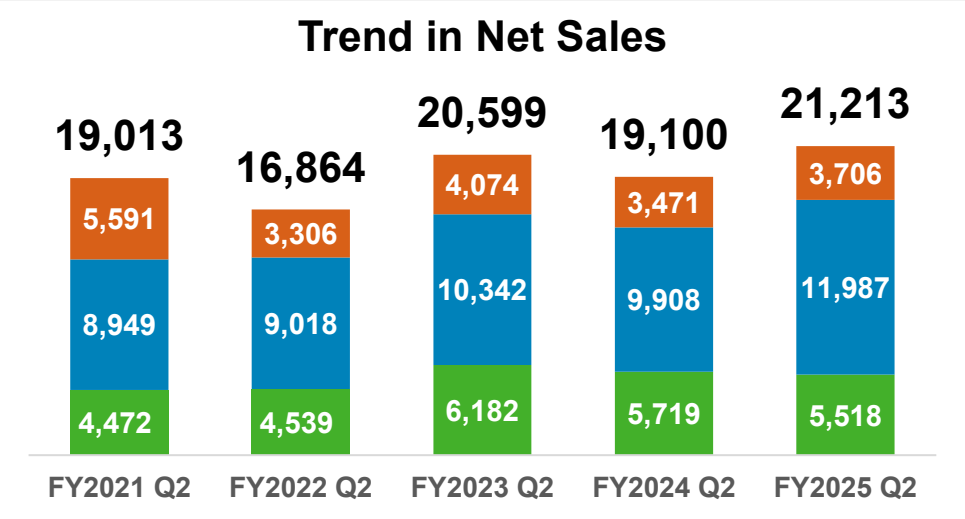
- Gross profit increased as a result of the concentration of high profit margin projects

Trends in Net Sales, Gross Profit, Orders Received, and Orders Backlog



■ Manufacturing ■ Engineering ■ Trading

(Unit: mn yen)



FY2025 Business Plan

No change in business plan

- Market conditions remain strong in both the public and private sectors, and net sales are expected to increase on the back of the high-level orders backlog (up 2.3 bn yen from the previous period)
- Plan to increase orders received and net sales, especially in disaster prevention and mitigation, storage batteries, and fisheries, which are focus areas that will drive business growth
- Plan to increase SG&A expenses in response to rising labor costs and higher R&D expenses stemming from active development investment

(Unit: mn yen)	FY2023 Results		FY2024 Results		FY2025 Plan		Year-on-Year	
		Ratio (%)		Ratio (%)		Ratio (%)	Change (%)	Change
Net Sales	36,280	100.0	37,503	100.0	40,000	100.0	+ 6.7	+ 2,497
Gross Profit	11,142	30.7	11,727	31.3	12,400	31.0	+ 5.7	+ 673
SG&A Expenses	7,117	19.6	7,475	19.9	7,900	19.7	+ 5.7	+ 425
Operating Profit	4,025	11.1	4,251	11.3	4,500	11.2	+ 5.8	+ 249
Ordinary Profit	4,164	11.5	4,443	11.8	4,650	11.6	+ 4.7	+ 207
Profit	3,141	8.7	3,157	8.4	3,300	8.3	+ 4.5	+ 143
Orders Received	38,452	-	39,833	-	42,000	-	+ 5.4	+ 2,167
Orders Backlog	31,421	-	33,750	-	35,750	-	+ 5.9	+ 2,000

FY2025 Progress of Business Plan

No change in business plan

Steady progress toward full-year business plan

Full-year earnings forecast remains unchanged partly because we need to closely monitor the trends of orders to be received

- The market conditions were generally in line with expectation
- The results in the first half remained generally steady
- The average progress rate in gross profit and operating profit exceeded those in the past years
- The average progress rate in orders received and net sales fell below those in the past years
- High orders backlog

Outlook by segment for Q3 onward

Manufacturing

- In measuring field, demand related to semiconductors is expected to continue recovering
- In energy-saving/creating field, demand for storage batteries other than those for residential use is expected to increase
- In water treatment plants field, some of the customers are cautious in making investment decisions

Engineering

- Demand for renewal and development of water infrastructure facilities, as well as demand for disaster prevention and mitigation, remains strong
- Expected to record sales on the back of the high-level orders backlog

Trading

- Capital investment is expected to remain strong

Comparison of Q2 and annual business plans

(Unit: mn yen)	FY2025 Business plan	FY2025 Q2 Results
Orders Received	42,000	19,365
Net Sales	40,000	21,213
Gross Profit	12,400	7,182
Operating Profit	4,500	3,504

Q2 progress rate against annual performance (Comparison with five-year average progress rate)

	Five-year average progress rate	FY2025 Q2 Progress rate
Orders Received	47.2%	46.1%
Net Sales	55.0%	53.0%
Gross Profit	56.3%	57.9%
Operating Profit	70.5%	77.8%

Progress rate = Q2 results / annual results (planned value for current period)

	Five-year average	FY2025 Q2
Orders Backlog	24.3 bn yen	31.9 bn yen

Shareholder Returns

Shareholder Returns

Basic Policy

Maintain stable and continuous profit distribution with a target payout ratio of 35%

For FY2025,
a dividend of **120 yen** per share is planned

Ordinary dividend
100 yen
(to be increased by 5 yen)

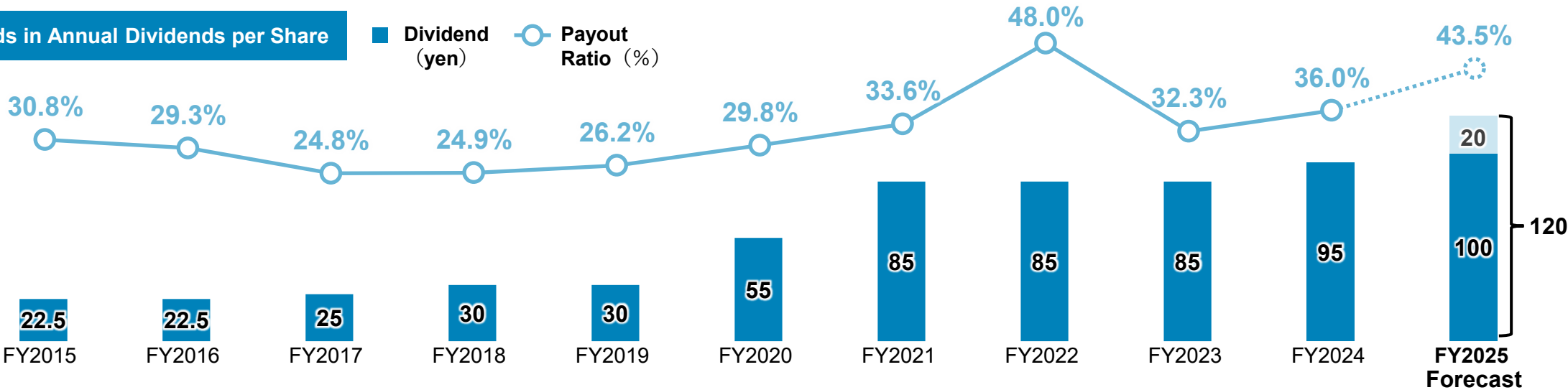
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Commemorative dividend
for 80th anniversary of founding
20 yen

		FY2023 Result	FY2024 Result	FY2025 Forecast
Dividends	Annual	85.0 yen	95.0 yen	Ordinary dividend: 100.0 yen Commemorative dividend: 20.0 yen
	Interim	42.5 yen	47.5 yen	60.0 yen*
	Year-end	42.5 yen	47.5 yen	60.0 yen
Payout Ratio		32.3%	36.0%	43.5%

*FY2025 interim dividend will be ordinary dividend of 50.0 yen + commemorative dividend of 10.0 yen

Trends in Annual Dividends per Share



Acquisition of Treasury Shares

270mn yen 570mn yen 1,000mn yen 320mn yen 680mn yen 310mn yen

Total Payout Ratio

24.8% 42.1% 26.2% 53.9% 65.3% 63.1% 53.8% 45.8%

Flexibly
implement

Topics

In 2025, we are celebrating the 80th anniversary of our founding. We have been supported by our stakeholders, including shareholders and investors. Here is our history.

1945

Post-war /
industrial recovery

Era of high economic growth /
development of social infrastructure

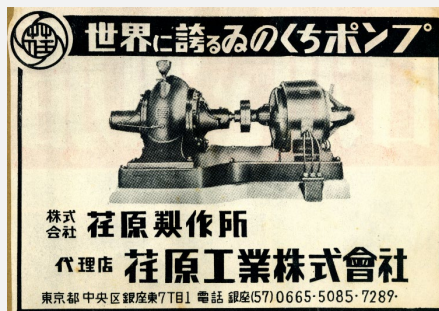
Stable growth era – the bubble and its collapse /
diversification of environmental needs

Era of climate change and population decline
/ infrastructure maintenance and
decarbonization

2025

Founded as a trading company specializing in fluid machinery

We were founded in 1945 in Ginza as a trading company specializing in fluid machinery. We expanded our business by delivering pumps, blowers, and other equipment as postwar rehabilitation businesses, such as salt manufacture and the oil business, were developing.



Advertisement from the era of our former company name

Business growth in line with the spread of infrastructure

We started our Engineering business to expand our services to include the installation of equipment at facilities, as social infrastructure, such as water supply and sewerage, expanded across Japan during the period of rapid economic growth. In 1966, we opened our first local business site in Shizuoka city.



Water treatment facility at that time

Business development in response to environmental needs

Backed by growing environmental awareness, we reinforced our Manufacturing business by supplying various types of equipment to meet diversifying needs. We expanded our business into the fisheries plant field in 1991 and the energy-saving/creating field in 2005.



Ozone Analyzer



Humic deodorizer



Electrolyzed seawater
bactericidal equipment

Evolution into a Total Environmental Solutions Company

We are promoting initiatives to evolve into a "Total Environmental Solutions Company" in response to challenges facing humanity, such as climate change. As part of these initiatives, we announced our new corporate brand, "Ebatens," in 2024.

心地よい環境を、未来へつなぐ。



Our purpose and logo

80th
anniversary
of the
founding

FY2025 annual dividends (forecast)

Ordinary dividend of 100 yen + Commemorative dividend of 20 yen for 80th anniversary

* Of the above, interim dividends consist of an ordinary dividend of 50 yen + commemorative dividend of 10 yen for the 80th anniversary.

We have carried out a reorganization to separate the Measuring Instrument and Medical Division, which handles ozone analyzer and other measuring instruments, as well as infectious diseases control equipment and other medical equipment, from EBARA JITSUGYO CO., LTD., the parent company, and transfer it to EBARA JITSUGYO TECHNOLOGIES CO., LTD., a newly established subsidiary, effective July 1, 2025.

Purpose of the company split

- To flexibly formulate and promote strategies based on changes in the market
- To improve the efficiency and maximize the profitability of the business across the group

Overview of the company



Name	EBARA JITSUGYO TECHNOLOGIES CO., LTD.
Location	2-3-12, Kuriki, Asao-ku, Kawasaki-shi, Kanagawa
Representative	Kazuyuki Toyoda
Description of business	Manufacture and sale of measuring and medical equipment
Founding	April 2025

Products

Measuring instruments



High-precision ozone gas analyzer



Ozone gas/ water analyzer for semiconductors industry



Multi-item water quality meter



Other ozone-related equipment

Medical equipment



Simple negative pressure equipment



Indoor ozone sanitization equipment

Storage batteries for medical and nursing care

Defense/medical equipment

Reference Materials



The three business segments

Manufacturing

The development, manufacture, and sales of environment-erated products and facilities

- Highest-focus business with our own products
- Employs fabless approach that focuses on R&D

Engineering

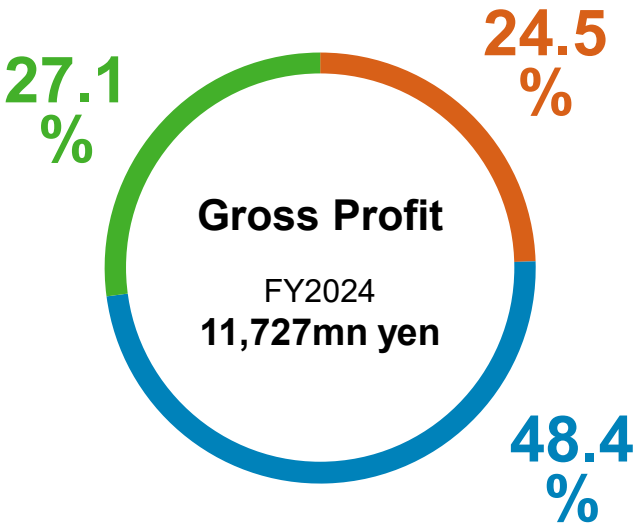
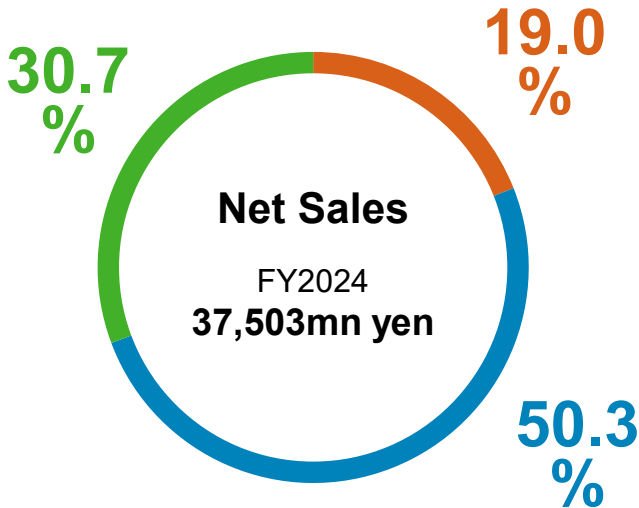
The design, construction, and maintenance of public water infrastructure facilities

- Steady demand for renewal and development, as well as disaster prevention and mitigation
- Business domains are being explored and expanded

Trading

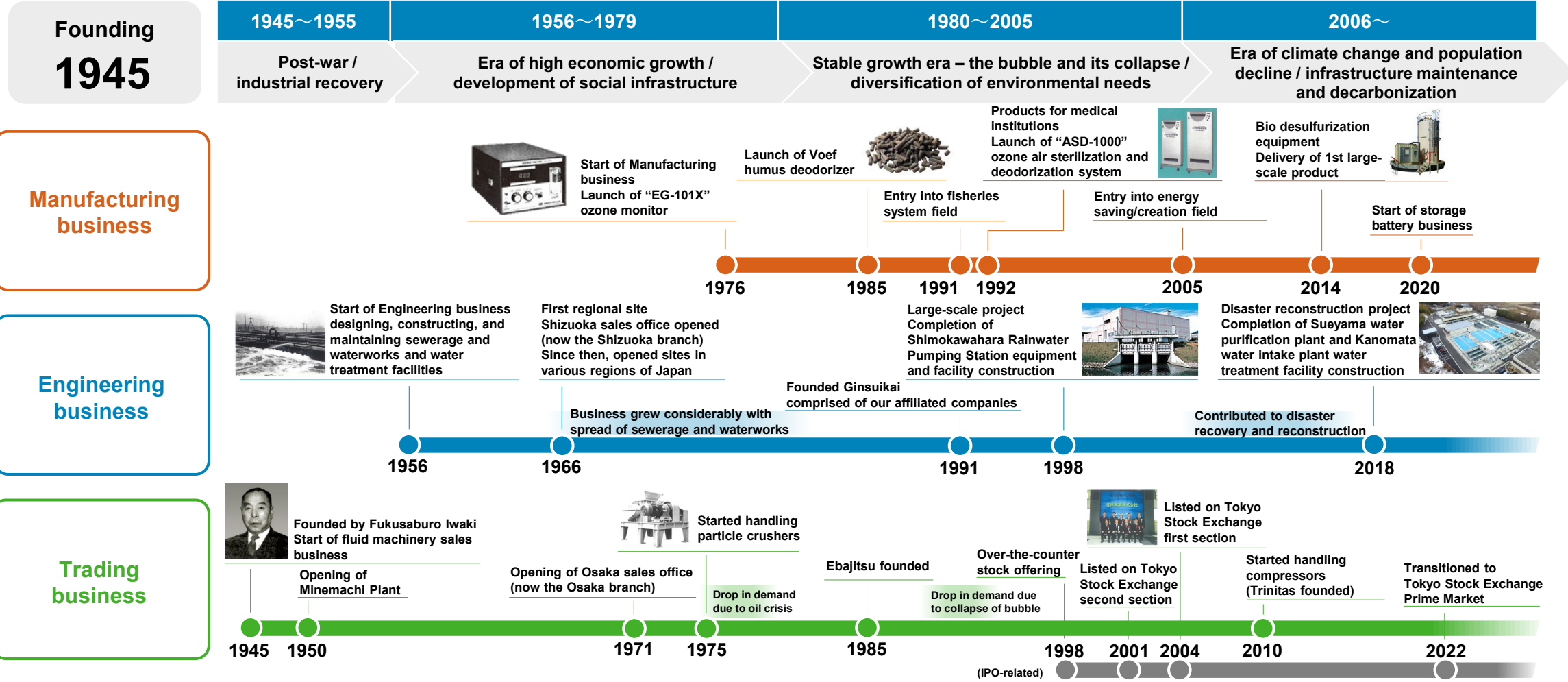
Sales of pumps, blowers, air conditioners etc., mostly Ebara products, as an agent

- Focuses on sales of new products, as well as pumps, a major product
- Expands business area nationwide

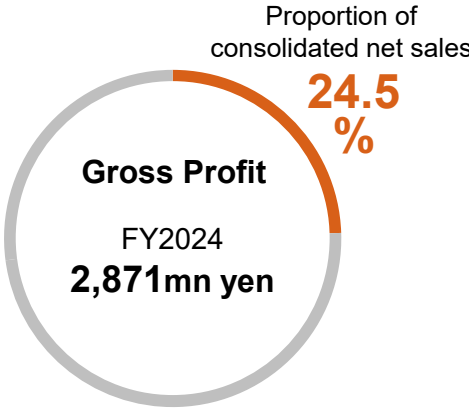
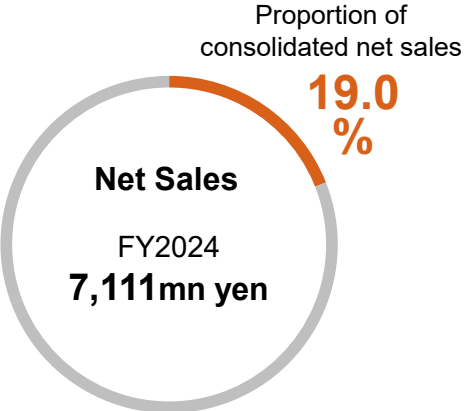


Note: "Ebara products" implies various products of Ebara Corporation (Ebara Group).
There is no capital relationship between Ebara Corporation (Ebara Group) and Ebara Jitsugyo.

Ebara Jitsugyo Group started out as an agent selling fluid machinery during Japan’s post-war recovery. Since then, it has grown in tandem with Japan’s economic development and the spread of public water infrastructure in society.



The development, manufacture, and sales of environment-related products and facilities



Social needs:
**Needs for specialized
water and air products**








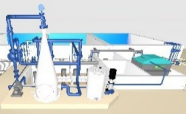




Ebatens








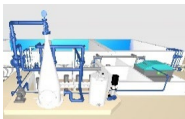


Concept

Supply niche and specialized water and air products to the market

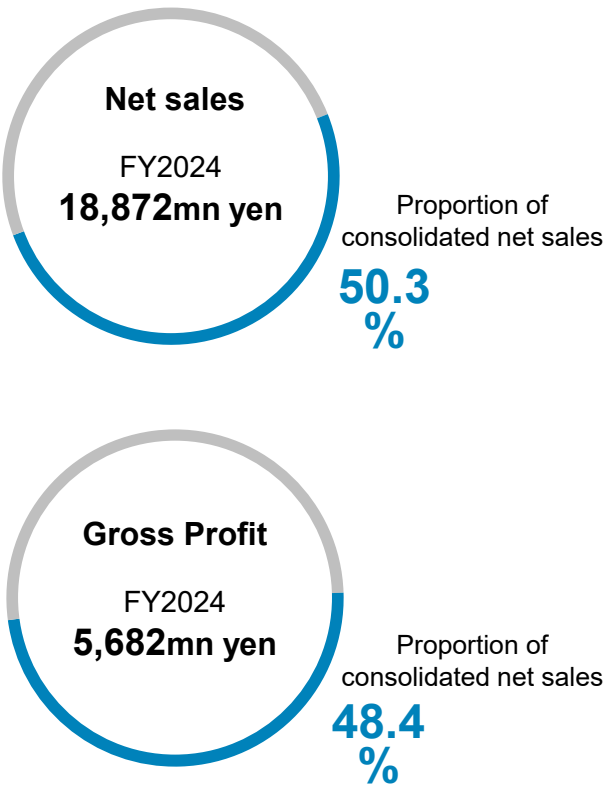
We supply our original and competitive products that are highly profitable

Diverse customer attributes and products			
Measuring	High-precision ozone gas analyzer		Ozone gas/ water analyzer for semiconductors industry 
Energy-saving/ creating	Home batteries		Energy-saving blowers 
Deodorizing	Humus deodorizers		Bio desulfurization equipment 
Water treatment Plants	Efficient sand filtration equipment		Land-based aquaculture system 
Medical	Simple negative pressure equipment		Indoor ozone sanitization equipment 

Business Overview by Segment: Manufacturing

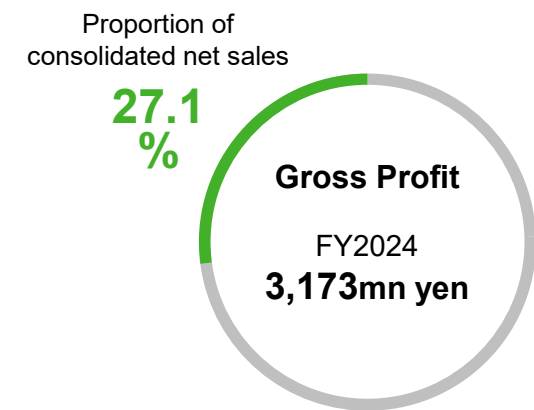
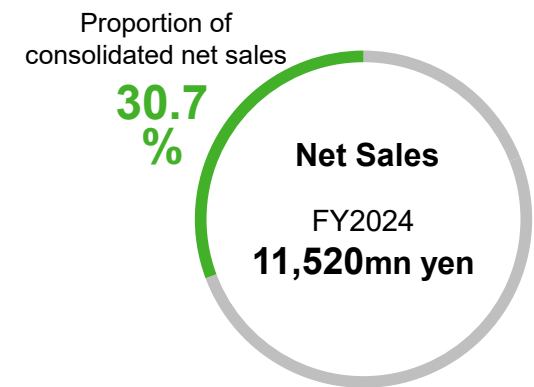
Field	Business	Main customers	Product examples	
Measuring	<ul style="list-style-type: none"> • Manufacture and sales of measuring equipment used mainly for water treatment • Manufacture and sales of measuring equipment for semiconductors 	<ul style="list-style-type: none"> • Public facilities (advanced waterworks and sewerage facilities) • Private sector plants (including semiconductors, LCD, and food) 	High-precision ozone gas analyzer 	Ozone gas/ water analyzer for semiconductors industry 
Energy-saving/creating	<ul style="list-style-type: none"> • Development, design, construction and sales of ZEB/ZEH-related products • Manufacture and sales of blowers, especially energy-saving blowers 	<ul style="list-style-type: none"> • Private companies (air conditioner manufacturers, office buildings, etc.) • Private sector plants (including food, drinks, paper, and chemicals) 	Home batteries 	Energy-saving blowers 
Deodorizing	<ul style="list-style-type: none"> • Manufacture and sales of deodorizers and deodorizing equipment, especially industrial deodorizers • Design, construction and sales of bio-deodorizing and desulfurization equipment 	<ul style="list-style-type: none"> • Public facilities (sewerage, and sewerage for agricultural communities) • Private sector plants (including for food and drinks) • Shopping centers (grease and sludge trapping systems) 	Humus deodorizers 	Bio desulfurization equipment 
Water treatment plants	<ul style="list-style-type: none"> • Design and construction of industrial waterworks and wastewater facilities • Engineering for aquacultures, fish farms and waterscape facilities 	<ul style="list-style-type: none"> • Private sector plants (including food, drinks, paper, and chemicals) • Public facilities (including fisheries research institutes) 	Efficient sand filtration equipment 	Land-based aquaculture system 
Medical	<ul style="list-style-type: none"> • Development and sales of medical equipment including for preventing infectious diseases and for emergency disaster measures • Others 	<ul style="list-style-type: none"> • Medical institutions, municipalities, central government, and others • Private sector companies, plants, etc. 	Simple negative pressure equipment 	Indoor ozone sanitization equipment 

The design, construction, and maintenance of public water infrastructure facilities



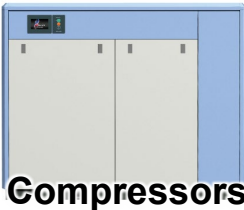
Waterworks		We handle design, construction and maintenance work for all equipment and devices to take in water from rivers, lakes and groundwater, from various water treatment equipment through to equipment to supply water to homes and business sites.
Sewerage		We handle design, construction, and maintenance work for all types of facilities, equipment and devices including for interim pumping stations that collect contaminated water and send it to sewerage stations, various sewerage stations, and water treatment stations that send clean, treated water back to rivers etc.
Rainwater draining facilities		These facilities are rolled out nationwide to protect the lives of people in areas prone to serious damages from river flooding due to torrential rain from typhoons. We handle the design, construction, and maintenance of rainwater draining pumps and electricity systems for target facilities.
Manhole pump facilities		These facilities are being used nationwide as a new armor for small-scale contaminated-water-transferring pumping stations, which are essential to spread the use of sewerage systems. The facilities are compact, with a tank to collect contaminated water (manhole) set with an underwater pump and employed in places with insufficient space for other facilities.
Cloud monitoring system E-Qias Cloud		We offer a system to remotely monitor waterworks and sewerage stations.

Sales of pumps, blowers, air conditioners etc., mostly Ebara products, as an agent



We sell industrial machines such as pumps, blowers, air conditioners, coolers and heaters, for buildings including shopping centers and factories

Pumps/ blowers/air conditioning, cooling and heating/energy/other

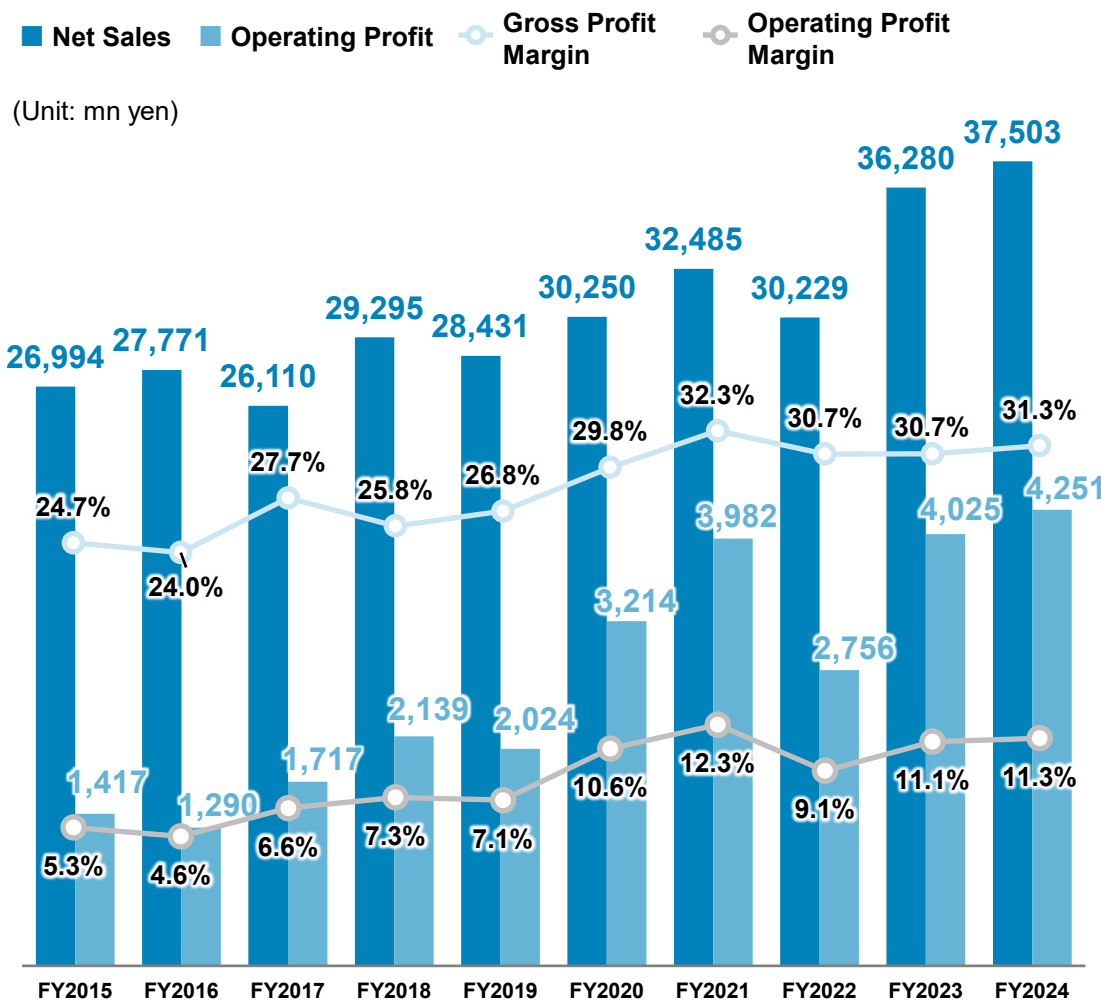


The manufacture and installation of steel scaffolding for construction sites and plant facility stands (steel structures)

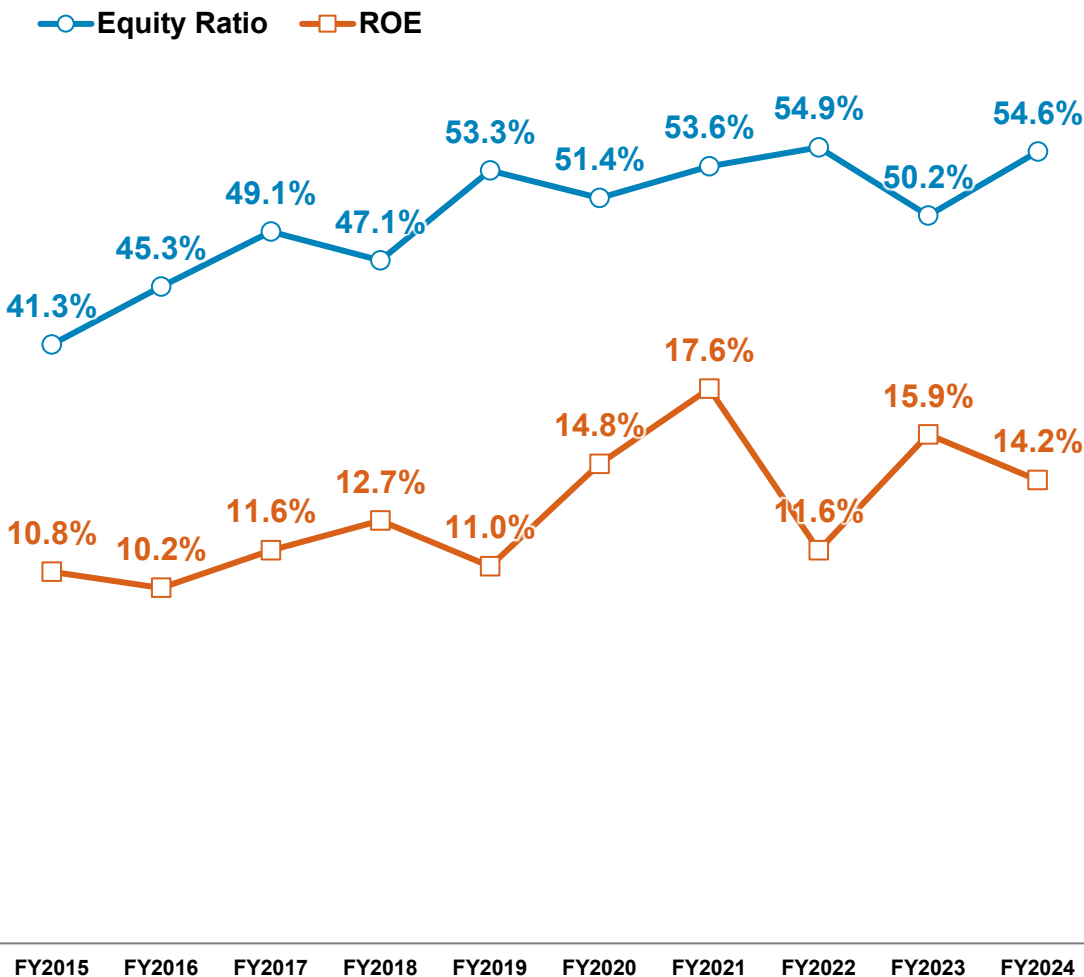


Results Trends in the past 10 years

Trends in Net Sales and Operating Profit



Trends in ROE and Equity Ratio



Q2 Results Trends by Segment

		FY2021 Q2		FY2022 Q2		FY2023 Q2		FY2024 Q2		FY2025 Q2	
		Result	YoY	Result	YoY	Result	YoY	Result	YoY	Result	YoY
(Unit: mn yen)											
Orders received	Measuring	777	-4.2%	1,099	+41.4%	1,022	-7.0%	673	-34.1%	773	+14.8%
	Energy-saving/ creating	378	-15.6%	487	+28.8%	525	+7.8%	666	+26.9%	446	-32.9%
	Deodorizing	885	+203.1%	636	-28.1%	882	+38.7%	877	-0.6%	587	-33.0%
	Water treatment plants	609	-41.2%	1,053	+72.9%	1,136	+7.9%	1,679	+47.8%	1,293	-23.0%
	Medical	861	+15.3%	573	-33.4%	306	-46.6%	121	-60.5%	162	+33.8%
	Manufacturing	3,510	+5.3%	3,848	+9.6%	3,871	+0.6%	4,018	+3.8%	3,262	-18.8%
	Engineering	6,506	-11.8%	6,813	+4.7%	9,645	+41.6%	9,271	-3.9%	9,067	-2.2%
	Trading	5,167	+7.3%	6,489	+25.6%	5,265	-18.9%	6,026	+14.5%	7,035	+16.7%
	Total	15,184	-2.2%	17,151	+13.0%	18,782	+9.5%	19,316	+2.8%	19,365	+0.3%
Net sales	Measuring	688	+38.7%	768	+11.6%	750	-2.3%	809	+7.9%	831	+2.6%
	Energy-saving/ creating	304	-1.0%	322	+5.9%	944	+193.2%	469	-50.3%	364	-22.3%
	Deodorizing	578	+1.2%	730	+26.3%	750	+2.7%	790	+5.3%	970	+22.9%
	Water treatment plants	1,328	+10.0%	897	-32.5%	1,149	+28.1%	1,251	+8.9%	1,327	+6.1%
	Medical	2,693	+741.6%	589	-78.1%	481	-18.3%	150	-68.8%	212	+41.6%
	Manufacturing	5,591	+92.7%	3,306	-40.9%	4,074	+23.2%	3,471	-14.8%	3,706	+6.8%
	Engineering	8,949	+11.9%	9,018	+0.8%	10,342	+14.7%	9,908	-4.2%	11,987	+21.0%
	Trading	4,472	-13.8%	4,539	+1.5%	6,182	+36.2%	5,719	-7.5%	5,518	-3.5%
	Total	19,013	+18.2%	16,864	-11.3%	20,599	+22.1%	19,100	-7.3%	21,213	+11.1%
Gross profit	Manufacturing	2,494	+112.2%	1,416	-43.2%	1,695	+19.7%	1,433	-15.4%	1,621	+13.1%
	Engineering	2,825	+19.2%	2,838	+0.5%	2,990	+5.4%	3,307	+10.6%	3,960	+19.7%
	Trading	1,143	-8.9%	1,183	+3.4%	1,457	+23.2%	1,480	+1.5%	1,600	+8.1%
	Total	6,463	+34.6%	5,438	-15.9%	6,143	+13.0%	6,221	+1.3%	7,182	+15.4%
Selling, general and administrative expenses		3,191	+13.2%	3,215	+0.8%	3,453	+7.4%	3,611	+4.6%	3,677	+1.8%
Operating profit		3,271	+65.1%	2,222	-32.1%	2,690	+21.1%	2,610	-3.0%	3,504	+34.3%
Non-operating profit		119		122		126		132		134	
Non-operating expenses		57		35		62		29		38	
Ordinary profit		3,334	+61.7%	2,309	-30.7%	2,754	+19.3%	2,712	-1.5%	3,600	+32.7%
Extraordinary income		338		140		-		-		1	
Extraordinary losses		26		21		-		0		38	
Profit before income taxes		3,646	+79.3%	2,428	-33.4%	2,754	+13.4%	2,712	-1.5%	3,562	+31.3%
Profit		2,555	+78.9%	1,703	-33.3%	1,908	+12.0%	1,848	-3.2%	2,478	+34.1%

Results Trends by Segment

		FY2021		FY2022		FY2023		FY2024		FY2025	
		Result	YoY	Result	YoY	Result	YoY	Result	YoY	Plan	YoY
(Unit: mn yen)											
Orders received	Measuring	1,717	+13.0%	1,908	+11.1%	1,682	-11.8%	1,289	-23.4%	1,700	+31.9%
	Energy-saving/ creating	739	+15.1%	1,120	+51.6%	1,018	-9.1%	922	-9.4%	1,600	+73.5%
	Deodorizing	1,197	+21.3%	1,264	+5.6%	1,622	+28.3%	1,908	+17.6%	1,500	-21.4%
	Water treatment plants	2,110	+0.8%	2,228	+5.6%	2,328	+4.5%	3,281	+40.9%	3,000	-8.6%
	Medical	1,476	-60.4%	1,106	-25.1%	605	-45.3%	343	-43.3%	500	+45.8%
	Manufacturing	7,240	-19.3%	7,626	+5.3%	7,255	-4.9%	7,743	+6.7%	8,300	+7.2%
	Engineering	17,435	+10.7%	16,349	-6.2%	20,835	+27.4%	20,500	-1.6%	21,200	+3.4%
	Trading	10,338	+11.4%	10,667	+3.2%	10,360	-2.9%	11,589	+11.9%	12,500	+7.9%
	Total	35,014	+3.0%	34,643	-1.1%	38,452	+11.0%	39,833	+3.6%	42,000	+5.4%
Net sales	Measuring	1,514	+9.1%	1,350	-10.8%	1,792	+32.7%	1,693	-5.5%	1,600	-5.5%
	Energy-saving/ creating	590	-14.4%	637	+8.0%	1,503	+135.9%	1,005	-33.1%	1,500	+49.3%
	Deodorizing	1,023	+0.7%	1,252	+22.4%	1,403	+12.1%	1,350	-3.7%	1,500	+11.1%
	Water treatment plants	2,033	-22.7%	2,060	+1.3%	2,251	+9.3%	2,676	+18.9%	2,900	+8.4%
	Medical	3,402	+96.3%	989	-70.9%	705	-28.7%	385	-45.4%	500	+29.9%
	Manufacturing	8,563	+14.9%	6,288	-26.6%	7,654	+21.7%	7,111	-7.1%	8,000	+12.5%
	Engineering	14,683	+11.6%	14,408	-1.9%	17,671	+22.6%	18,872	+6.8%	20,000	+6.0%
	Trading	9,238	-4.2%	9,532	+3.2%	10,954	+14.9%	11,520	+5.2%	12,000	+4.2%
	Total	32,485	+7.4%	30,229	-6.9%	36,280	+20.0%	37,503	+3.4%	40,000	+6.7%
Gross profit	Manufacturing	3,803	+26.3%	2,580	-32.2%	3,260	+26.4%	2,871	-11.9%	3,200	+11.5%
	Engineering	4,403	+17.4%	4,234	-3.8%	5,201	+22.8%	5,682	+9.3%	6,000	+5.6%
	Trading	2,281	+1.6%	2,467	+8.1%	2,680	+8.6%	3,173	+18.4%	3,200	+0.9%
	Total	10,489	+16.4%	9,282	-11.5%	11,142	+20.0%	11,727	+5.2%	12,400	+5.7%
Selling, general and administrative expenses		6,507	+12.3%	6,525	+0.3%	7,117	+9.1%	7,475	+5.0%	7,900	+5.7%
Operating profit		3,982	+23.9%	2,756	-30.8%	4,025	+46.0%	4,251	+5.6%	4,500	+5.8%
Non-operating profit		230		241		241		255		200	
Non-operating expenses		102		68		103		63		50	
Ordinary profit		4,110	+22.2%	2,929	-28.7%	4,164	+42.1%	4,443	+6.7%	4,650	+4.7%
Extraordinary income		338		140		201		116		100	
Extraordinary losses		57		21		0		20		-	
Profit before income taxes		4,392	+31.5%	3,048	-30.6%	4,365	+43.2%	4,539	+4.0%	4,750	+4.6%
Profit		3,159	+34.9%	2,169	+31.3%	3,141	+44.8%	3,157	+0.5%	3,300	+4.5%

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