Translation

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Summary of Consolidated Financial Results for the Year Ended December 31, 2021 (Based on Japanese GAAP)

February 10, 2022

Company name: EBARA JITSUGYO CO.,LTD.

Stock exchange listing: Tokyo

Stock code: 6328 URL https://www.ejk.co.jp/

Representative: President and COO Toshinori Yoshida

Managing Executive Officer, Head of Inquiries:

Planning & Strategy Office
Shuji Ohno
TEL 03-5565-2885

Scheduled date of ordinary general meeting of shareholders: March 24, 2022
Scheduled date to file Securities Report: March 24, 2022
Scheduled date to commence dividend payments: March 25, 2022

Preparation of supplementary material on financial results: Yes Holding of financial results meeting: Yes

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the year ended December 31, 2021 (from January 1, 2021 to December 31, 2021)

(1) Consolidated operating results

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Year ended December 31, 2021	32,485	7.4	3,982	23.9	4,110	22.2	3,159	34.9
Year ended December 31, 2020	30,250	6.4	3,214	58.8	3,363	55.0	2,342	54.9

	Earnings per share	Diluted earnings per share	Profit attributable to owners of parent/equity	Ordinary profit/total assets	Operating profit/net sales
	Yen	Yen	%	%	%
Year ended December 31, 2021	253.05	-	17.6	12.0	12.3
Year ended December 31, 2020	184.60	-	14.8	11.1	10.6

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of December 31, 2021	35,725	19,152	53.6	1,566.10
As of December 31, 2020	32,509	16,703	51.4	1,328.99

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period	
	Millions of yen	Millions of yen	Millions of yen	Millions of yen	
Year ended December 31, 2021	3,147	108	(1,681)	10,955	
Year ended December 31, 2020	4,073	1,037	(957)	9,381	

2. Cash dividends

		Annual dividends per share					Dividend payout	Ratio of dividends to net assets
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total	dividends (Total)	ratio (Consolidated)	(Consolidated)
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Year ended December 31, 2020	-	30.00	-	80.00	110.00	691	29.8	4.5
Year ended December 31, 2021	-	75.00	-	47.50	-	1,062	33.6	5.9
Year ending December 31, 2022 (Forecast)	_	42.50	_	42.50	85.00		37.1	

3. Forecast of consolidated financial results for the year ending December 31, 2022 (from January 1, 2022 to December 31, 2022)

Percentages indicate year-on-year changes

	Net sales		Operating pr	Operating profit Ordinary profit		Ordinary profit		ble to rent	Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	35,000	7.7	3,800	(4.6)	3,950	(3.9)	2,800	(11.4)	228.95

4. Notes

(1) Changes in significant subsidiaries during the year ended December 31, 2021 (changes in specified subsidiaries resulting in the change in scope of consolidation):

No

(2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations:

No
Changes in accounting policies due to other reasons:

No
Changes in accounting estimates:

No
Restatement of prior period financial statements:

No

(3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

Total number of issued shares at the end of the period (including fredsary shares)							
As of December 31, 2021	13,430,000 shares As of December 31, 2020		13,430,000 shares				
Number of treasury shares at the end of the period							
As of December 31, 2021	1,200,454 shares	As of December 31, 2020	861,048 shares				
Average number of shares during the period							
Year ended December 31, 2021	12,486,436 shares	Year ended December 31, 2020	12,689,704 shares				

Consolidated financial statements Consolidated balance sheets

		(Millions of yell)
	As of December 31, 2020	As of December 31, 2021
Assets		
Current assets		
Cash and deposits	9,386	11,100
Notes and accounts receivable - trade	10,804	10,447
Merchandise and finished goods	660	863
Work in process	224	281
Costs on construction contracts in progress	576	489
Raw materials and supplies	435	389
Other	210	352
Allowance for doubtful accounts	(1)	(1)
Total current assets	22,296	23,921
Non-current assets		
Property, plant and equipment		
Buildings and structures	3,194	3,634
Accumulated depreciation	(1,847)	(1,938)
Buildings and structures, net	1,346	1,696
Machinery, equipment and vehicles	194	196
Accumulated depreciation	(137)	(147)
Machinery, equipment and vehicles, net	56	49
Tools, furniture and fixtures	658	670
Accumulated depreciation	(573)	(581)
Tools, furniture and fixtures, net	84	89
Land	1,356	1,356
Construction in progress	13	-
Total property, plant and equipment	2,857	3,191
Intangible assets	131	120
Investments and other assets		
Investment securities	5,715	7,166
Insurance funds	687	408
Investment property, net	666	683
Deferred tax assets	13	66
Other	247	272
Allowance for doubtful accounts	(106)	(105)
Total investments and other assets	7,224	8,491
Total non-current assets	10,213	11,804
Total assets	32,509	35,725
	-	

Current liabilities		As of December 31, 2020	As of December 31, 2021
Current liabilities Notes and accounts payable - trade 9,946 9,829 Short-term borrowings 1,090 1,090 Current portion of long-term borrowings - 80 Income taxes payable 788 818 Accrued consumption taxes 261 334 Advances received 1,411 1,369 Provision for loss on construction contracts 152 78 Other 628 746 Total current liabilities 14,278 14,346 Non-current liabilities 1 176 Deferred tax liabilities 1,086 1,598 Provision for retirement benefits for directors (and other officers) 158 158 Retirement benefit liability 195 182 Other 86 110 Total non-current liabilities 1,527 2,227 Total sibilities 15,805 16,573 Net assets 831 1,001 Share capital 1,001 1,001 Capital surplus 831 1,032	Liabilities	715 01 December 31, 2020	718 01 Beccinoci 31, 2021
Notes and accounts payable - trade 9,946 9,829 Short-term borrowings 1,090 1,090 Current portion of long-term borrowings - 80 Income taxes payable 788 818 Accrued consumption taxes 261 334 Advances received 1,411 1,369 Provision for loss on construction contracts 152 78 Other 628 746 Total current liabilities 14,278 14,346 Non-current liabilities - 176 Deferred tax liabilities 1,086 1,598 Provision for retirement benefits for directors (and other officers) 158 158 Retirement benefit liability 195 182 Other 86 110 Total non-current liabilities 1,527 2,227 Total sibilities 1,527 2,227 Total surplus 83 1,001 Capital surplus 831 1,032 Retained earnings 12,952 15,133 Treasury shares			
Short-term borrowings 1,090 1,090 Current portion of long-term borrowings - 80 Income taxes payable 788 818 Accrued consumption taxes 261 334 Advances received 1,411 1,369 Provision for loss on construction contracts 152 78 Other 628 746 Total current liabilities 14,278 14,346 Non-current liabilities - 176 Deferred tax liabilities 1,086 1,598 Provision for retirement benefits for directors (and other officers) 158 158 Retirement benefit liability 195 182 Other 86 110 Total non-current liabilities 1,527 2,227 Total liabilities 1,585 16,573 Net assets Share capital 1,001 1,001 Capital surplus 831 1,032 Retained earnings 12,952 15,133 Treasury shares (862) (1,974 Total s		9.946	9.829
Current portion of long-term borrowings – 80 Income taxes payable 788 818 Accrued consumption taxes 261 334 Advances received 1,411 1,369 Provision for loss on construction contracts 152 78 Other 628 746 Total current liabilities 14,278 14,346 Non-current liabilities - 176 Deferred tax liabilities 1,086 1,598 Provision for retirement benefits for directors (and other officers) 158 158 Retirement benefit liability 195 182 Other 86 110 Total non-current liabilities 1,527 2,227 Total liabilities 1,5805 16,573 Net assets Shareholders' equity 831 1,001 Capital surplus 831 1,032 Retained carnings 12,952 15,133 Treasury shares (862) (1,974 Total shareholders' equity 13,923 15,192	* *		· · · · · · · · · · · · · · · · · · ·
Income taxes payable 788 818 Accrued consumption taxes 261 334 Advances received 1,411 1,369 Provision for loss on construction contracts 152 78 Other 628 746 Total current liabilities 14,278 14,346 Non-current liabilities - 176 Long-term borrowings - 176 Deferred tax liabilities 1,086 1,598 Provision for retirement benefits for directors (and other officers) 158 158 Retirement benefit liability 195 182 Other 86 110 Total non-current liabilities 1,527 2,227 Total liabilities 15,805 16,573 Net assets 15,805 16,573 Share capital 1,001 1,001 Capital surplus 831 1,032 Retained earnings 12,952 15,133 Treasury shares (862) (1,974 Total shareholders' equity 13,923		_	80
Accrued consumption taxes 261 334 Advances received 1,411 1,369 Provision for loss on construction contracts 152 78 Other 628 746 Total current liabilities 14,278 14,346 Non-current liabilities - 176 Long-term borrowings - 176 Deferred tax liabilities 1,086 1,598 Provision for retirement benefits for directors (and other officers) 158 158 Retirement benefit liability 195 182 Other 86 110 Total non-current liabilities 1,527 2,227 Total liabilities 15,805 16,573 Net assets Share capital 1,001 1,001 Capital surplus 831 1,032 Retained earnings 12,952 15,133 Treasury shares (862) (1,974 Total shareholders' equity 13,923 15,192 Accumulated other comprehensive income 2,811 3,944	-	788	818
Advances received 1,411 1,369 Provision for loss on construction contracts 152 78 Other 628 746 Total current liabilities 14,278 14,346 Non-current liabilities - 176 Long-term borrowings - 176 Deferred tax liabilities 1,086 1,598 Provision for retirement benefits for directors (and other officers) 158 158 Retirement benefit liability 195 182 Other 86 110 Total non-current liabilities 1,527 2,227 Total liabilities 1,527 2,227 Total liabilities 1,580 16,573 Net assets Share capital 1,001 1,001 Capital surplus 831 1,032 Retained earnings 12,952 15,133 Treasury shares (862) (1,974 Total shareholders' equity 13,923 15,193 Accumulated other comprehensive income 2,811 3,944	* *	261	334
Other 628 746 Total current liabilities 14,278 14,346 Non-current liabilities - 176 Long-term borrowings - 176 Deferred tax liabilities 1,086 1,598 Provision for retirement benefits for directors (and other officers) 158 158 Retirement benefit liability 195 182 Other 86 110 Total non-current liabilities 1,527 2,227 Total liabilities 15,805 16,573 Net assets Shareholders' equity 831 1,001 Share capital 1,001 1,001 1,001 Capital surplus 831 1,032 Retained earnings 12,952 15,133 Treasury shares (862) (1,974 Total shareholders' equity 13,923 15,192 Accumulated other comprehensive income 2,811 3,944 Remeasurements of defined benefit plans (31) 15 Total accumulated other comprehensive income 2,780		1,411	1,369
Total current liabilities 14,278 14,346 Non-current liabilities 2 176 Long-term borrowings - 176 Deferred tax liabilities 1,086 1,598 Provision for retirement benefits for directors (and other officers) 158 158 Retirement benefit liability 195 182 Other 86 110 Total non-current liabilities 1,527 2,227 Total liabilities 15,805 16,573 Net assets Shareholders' equity 831 1,001 Share capital 1,001 1,001 1,001 Capital surplus 831 1,032 Retained earnings 12,952 15,133 Treasury shares (862) (1,974 Total shareholders' equity 13,923 15,192 Accumulated other comprehensive income 2,811 3,944 Remeasurements of defined benefit plans (31) 15 Total accumulated other comprehensive income 2,780 3,959 Total net assets 16	Provision for loss on construction contracts	152	78
Non-current liabilities Long-term borrowings – 176 Deferred tax liabilities 1,086 1,598 Provision for retirement benefits for directors (and other officers) 158 158 Retirement benefit liability 195 182 Other 86 110 Total non-current liabilities 1,527 2,227 Total liabilities 15,805 16,573 Net assets Shareholders' equity 831 1,001 Capital surplus 831 1,032 Retained earnings 12,952 15,133 Treasury shares (862) (1,974 Total shareholders' equity 13,923 15,192 Accumulated other comprehensive income 2,811 3,944 Remeasurements of defined benefit plans (31) 15 Total accumulated other comprehensive income 2,780 3,959 Total net assets 16,703 19,152	Other	628	746
Long-term borrowings - 176 Deferred tax liabilities 1,086 1,598 Provision for retirement benefits for directors (and other officers) 158 158 Retirement benefit liability 195 182 Other 86 110 Total non-current liabilities 1,527 2,227 Total liabilities 15,805 16,573 Net assets Share capital 1,001 1,001 Capital surplus 831 1,032 Retained earnings 12,952 15,133 Treasury shares (862) (1,974 Total shareholders' equity 13,923 15,192 Accumulated other comprehensive income 2,811 3,944 Remeasurements of defined benefit plans (31) 15 Total accumulated other comprehensive income 2,780 3,959 Total net assets 16,703 19,152	Total current liabilities	14,278	14,346
Deferred tax liabilities 1,086 1,598 Provision for retirement benefits for directors (and other officers) 158 158 Retirement benefit liability 195 182 Other 86 110 Total non-current liabilities 1,527 2,227 Total liabilities 15,805 16,573 Net assets Shareholders' equity 831 1,001 Share capital 1,001 1,001 1,001 Capital surplus 831 1,032 Retained earnings 12,952 15,133 Treasury shares (862) (1,974 Total shareholders' equity 13,923 15,192 Accumulated other comprehensive income 2,811 3,944 Remeasurements of defined benefit plans (31) 15 Total accumulated other comprehensive income 2,780 3,959 Total net assets 16,703 19,152	Non-current liabilities	·	·
Deferred tax liabilities 1,086 1,598 Provision for retirement benefits for directors (and other officers) 158 158 Retirement benefit liability 195 182 Other 86 110 Total non-current liabilities 1,527 2,227 Total liabilities 15,805 16,573 Net assets Shareholders' equity 831 1,001 Share capital 1,001 1,001 1,001 Capital surplus 831 1,032 Retained earnings 12,952 15,133 Treasury shares (862) (1,974 Total shareholders' equity 13,923 15,192 Accumulated other comprehensive income 2,811 3,944 Remeasurements of defined benefit plans (31) 15 Total accumulated other comprehensive income 2,780 3,959 Total net assets 16,703 19,152	Long-term borrowings	=	176
158 158 Retirement benefit liability 195 182 Other 86 110 Total non-current liabilities 1,527 2,227 Total liabilities 15,805 16,573 Net assets Shareholders' equity 831 1,001 Capital surplus 831 1,032 Retained earnings 12,952 15,133 Treasury shares (862) (1,974 Total shareholders' equity 13,923 15,192 Accumulated other comprehensive income 2,811 3,944 Remeasurements of defined benefit plans (31) 15 Total accumulated other comprehensive income 2,780 3,959 Total net assets 16,703 19,152		1,086	1,598
Retirement benefit liability 195 182 Other 86 110 Total non-current liabilities 1,527 2,227 Total liabilities 15,805 16,573 Net assets Shareholders' equity 87 1,001 1,001 Share capital 1,001 1,001 1,001 1,001 1,001 1,001 1,001 1,001 1,001 1,001 1,001 1,001 1,001 1,001 1,001 1,001 1,001 1,001 1,001 1,001 1,001 1,001 1,001 1,001 1,001 1,001 1,001 1,001 1,001 1,001 1,001 1,001 1,001 1,001 1,001 1,001 1,001 1,001 1,001 1,001 1,001 1,001 1,001 1,001 1,001 1,001 1,001 1,001 1,001 1,001 1,001 1,001 1,001 1,001 1,001 1,001 1,001 1,001 1,001 1,001 1,001 1,001 <td< td=""><td>Provision for retirement benefits for directors (and other</td><td>150</td><td>150</td></td<>	Provision for retirement benefits for directors (and other	150	150
Other 86 110 Total non-current liabilities 1,527 2,227 Total liabilities 15,805 16,573 Net assets Shareholders' equity Share capital 1,001 1,001 Capital surplus 831 1,032 Retained earnings 12,952 15,133 Treasury shares (862) (1,974) Total shareholders' equity 13,923 15,192 Accumulated other comprehensive income 2,811 3,944 Remeasurements of defined benefit plans (31) 15 Total accumulated other comprehensive income 2,780 3,959 Total net assets 16,703 19,152	officers)	158	158
Total non-current liabilities 1,527 2,227 Total liabilities 15,805 16,573 Net assets Shareholders' equity 1,001 1,001 Share capital 1,001 1,001 Capital surplus 831 1,032 Retained earnings 12,952 15,133 Treasury shares (862) (1,974 Total shareholders' equity 13,923 15,192 Accumulated other comprehensive income 2,811 3,944 Remeasurements of defined benefit plans (31) 15 Total accumulated other comprehensive income 2,780 3,959 Total net assets 16,703 19,152	Retirement benefit liability	195	182
Total liabilities 15,805 16,573 Net assets Shareholders' equity 1,001 1,001 Share capital 1,001 1,001 Capital surplus 831 1,032 Retained earnings 12,952 15,133 Treasury shares (862) (1,974) Total shareholders' equity 13,923 15,192 Accumulated other comprehensive income 2,811 3,944 Remeasurements of defined benefit plans (31) 15 Total accumulated other comprehensive income 2,780 3,959 Total net assets 16,703 19,152	Other	86	110
Net assets Shareholders' equity Share capital 1,001 1,001 Capital surplus 831 1,032 Retained earnings 12,952 15,133 Treasury shares (862) (1,974) Total shareholders' equity 13,923 15,192 Accumulated other comprehensive income 2,811 3,944 Remeasurements of defined benefit plans (31) 15 Total accumulated other comprehensive income 2,780 3,959 Total net assets 16,703 19,152	Total non-current liabilities	1,527	2,227
Shareholders' equity 1,001 1,001 Capital surplus 831 1,032 Retained earnings 12,952 15,133 Treasury shares (862) (1,974) Total shareholders' equity 13,923 15,192 Accumulated other comprehensive income 2,811 3,944 Remeasurements of defined benefit plans (31) 15 Total accumulated other comprehensive income 2,780 3,959 Total net assets 16,703 19,152	Total liabilities	15,805	16,573
Share capital 1,001 1,001 Capital surplus 831 1,032 Retained earnings 12,952 15,133 Treasury shares (862) (1,974) Total shareholders' equity 13,923 15,192 Accumulated other comprehensive income 2,811 3,944 Remeasurements of defined benefit plans (31) 15 Total accumulated other comprehensive income 2,780 3,959 Total net assets 16,703 19,152	Net assets	-	
Capital surplus 831 1,032 Retained earnings 12,952 15,133 Treasury shares (862) (1,974) Total shareholders' equity 13,923 15,192 Accumulated other comprehensive income 2,811 3,944 Remeasurements of defined benefit plans (31) 15 Total accumulated other comprehensive income 2,780 3,959 Total net assets 16,703 19,152	Shareholders' equity		
Retained earnings 12,952 15,133 Treasury shares (862) (1,974) Total shareholders' equity 13,923 15,192 Accumulated other comprehensive income 2,811 3,944 Remeasurements of defined benefit plans (31) 15 Total accumulated other comprehensive income 2,780 3,959 Total net assets 16,703 19,152	Share capital	1,001	1,001
Treasury shares (862) (1,974) Total shareholders' equity 13,923 15,192 Accumulated other comprehensive income Valuation difference on available-for-sale securities 2,811 3,944 Remeasurements of defined benefit plans (31) 15 Total accumulated other comprehensive income 2,780 3,959 Total net assets 16,703 19,152	Capital surplus	831	1,032
Total shareholders' equity Accumulated other comprehensive income Valuation difference on available-for-sale securities Remeasurements of defined benefit plans Total accumulated other comprehensive income Total net assets 13,923 15,192 2,811 3,944 Remeasurements of defined benefit plans (31) 15 Total accumulated other comprehensive income 2,780 3,959 Total net assets	Retained earnings	12,952	15,133
Accumulated other comprehensive income Valuation difference on available-for-sale securities Remeasurements of defined benefit plans Total accumulated other comprehensive income 2,780 3,959 Total net assets 16,703 19,152	Treasury shares	(862)	(1,974)
Valuation difference on available-for-sale securities2,8113,944Remeasurements of defined benefit plans(31)15Total accumulated other comprehensive income2,7803,959Total net assets16,70319,152	Total shareholders' equity	13,923	15,192
Remeasurements of defined benefit plans(31)15Total accumulated other comprehensive income2,7803,959Total net assets16,70319,152	Accumulated other comprehensive income		
Total accumulated other comprehensive income 2,780 3,959 Total net assets 16,703 19,152	Valuation difference on available-for-sale securities	2,811	3,944
Total net assets 16,703 19,152	Remeasurements of defined benefit plans	(31)	15
Total net assets 16,703 19,152	Total accumulated other comprehensive income	2,780	3,959
	Total net assets	16,703	19,152
	Total liabilities and net assets	32,509	35,725

Consolidated statements of income and consolidated statements of comprehensive income Consolidated statements of income

(Millions of yen) Fiscal year ended Fiscal year ended December 31, 2020 December 31, 2021 Net sales 24,747 Net sales of finished goods and construction sales 27,351 Net sales of goods 5,503 5,134 Total net sales 30,250 32,485 Cost of sales Cost of finished goods sold and construction sales 16,963 18,094 Cost of goods sold 4,276 3,901 21,240 21,995 Total cost of sales Gross profit Gross profit-finished goods and construction sales 7,783 9,256 Gross profit - merchandise 1,227 1,232 10,489 9,010 Total gross profit 5,795 6,507 Selling, general and administrative expenses 3,214 3,982 Operating profit Non-operating income Interest income 1 2 90 103 Dividend income Rental income from investment property 95 101 Other 22 23 209 230 Total non-operating income Non-operating expenses Interest expenses 6 6 40 Rental expenses on real estate 43 9 Foreign exchange losses 6 3 21 Loss on cancellation of insurance policies Commission expenses 0 19 0 5 Other 61 102 Total non-operating expenses 3,363 4,110 Ordinary profit Extraordinary income Gain on sale of non-current assets 2 Gain on sale of investment securities 338 Other 0 0 Total extraordinary income 3 338 Extraordinary losses Impairment losses 30 Loss on sale of investment securities 26 Loss on valuation of investment securities 27 0 27 57 Total extraordinary losses 3,339 4,392 Profit before income taxes Income taxes - current 1,050 1,294 Income taxes - deferred (53)(62)997 1,232 Total income taxes Profit 2,342 3,159 2,342 3,159

Profit attributable to owners of parent

Consolidated statements of comprehensive income

		(minions of join)
	Fiscal year ended	Fiscal year ended
	December 31, 2020	December 31, 2021
Profit	2,342	3,159
Other comprehensive income		
Valuation difference on available-for-sale securities	360	1,132
Remeasurements of defined benefit plans, net of tax	13	46
Total other comprehensive income	373	1,179
Comprehensive income	2,715	4,338
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	2,715	4,338
Comprehensive income attributable to non-controlling		
interests	_	_

Consolidated statements of changes in equity Fiscal year ended December 31, 2020

	Shareholders' equity						
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity		
Balance at beginning of period	1,001	831	10,996	(291)	12,538		
Changes during period							
Dividends of surplus			(386)		(386)		
Profit attributable to owners of parent			2,342		2,342		
Purchase of treasury shares				(571)	(571)		
Net changes in items other than shareholders' equity							
Total changes during period	_	_	1,956	(571)	1,385		
Balance at end of period	1,001	831	12,952	(862)	13,923		

	Accumu			
	Valuation difference on available-for-sale securities	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Total net assets
Balance at beginning of period	2,451	(44)	2,407	14,945
Changes during period				
Dividends of surplus				(386)
Profit attributable to owners of parent				2,342
Purchase of treasury shares				(571)
Net changes in items other than shareholders' equity	360	13	373	373
Total changes during period	360	13	373	1,758
Balance at end of period	2,811	(31)	2,780	16,703

	Shareholders' equity					
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	
Balance at beginning of period	1,001	831	12,952	(862)	13,923	
Changes during period						
Dividends of surplus			(979)		(979)	
Profit attributable to owners of parent			3,159		3,159	
Purchase of treasury shares				(1,287)	(1,287)	
Disposal of treasury shares		201		175	377	
Net changes in items other than shareholders' equity						
Total changes during period	_	201	2,180	(1,112)	1,269	
Balance at end of period	1,001	1,032	15,133	(1,974)	15,192	

	Accumu			
	Valuation difference on available-for-sale securities	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Total net assets
Balance at beginning of period	2,811	(31)	2,780	16,703
Changes during period				
Dividends of surplus				(979)
Profit attributable to owners of parent				3,159
Purchase of treasury shares				(1,287)
Disposal of treasury shares				377
Net changes in items other than shareholders' equity	1,132	46	1,179	1,179
Total changes during period	1,132	46	1,179	2,448
Balance at end of period	3,944	15	3,959	19,152

Consolidated statements of cash flows

		(Millions of yen)
	Fiscal year ended	Fiscal year ended
	December 31, 2020	December 31, 2021
Cash flows from operating activities		
Profit before income taxes	3,339	4,392
Depreciation	205	207
Impairment losses	_	30
Increase (decrease) in allowance for doubtful accounts	(0)	(0
Increase (decrease) in provision for loss on construction	39	(73
contracts	٥٫	
Increase (decrease) in retirement benefit liability	60	53
Interest and dividend income	(91)	(105
Interest expenses	6	6
Insurance claim income	(10)	_
Loss (gain) on cancellation of insurance policies	3	17
Loss (gain) on sale of property, plant and equipment	(2)	-
Loss (gain) on sale of investment securities	_	(323
Loss (gain) on valuation of investment securities	27	_
Decrease (increase) in trade receivables	(636)	357
Decrease (increase) in inventories	(300)	(127
Increase (decrease) in trade payables	1,548	(117
Increase (decrease) in advances received	354	(42
Decrease/increase in consumption taxes receivable/payable	124	72
Other, net	(28)	43
Subtotal	4,638	4,390
Interest and dividends received	91	104
Proceeds from insurance income	10	_
Interest paid	(6)	(6
Income taxes paid	(660)	(1,341
Net cash provided by (used in) operating activities	4,073	3,147
Cash flows from investing activities	·	· · · · · · · · · · · · · · · · · · ·
Net decrease (increase) in forced deposits	1,175	(136
Purchase of property, plant and equipment	(83)	(446
Purchase of intangible assets	(7)	(30
Purchase of investment securities	(138)	(132
Proceeds from sale and redemption of investment securities	0	626
Proceeds from cancellation of insurance funds	55	298
Proceeds from collection of loans receivable	30	10
Other, net	5	(80
Net cash provided by (used in) investing activities	1,037	108
Cash flows from financing activities	1,037	100
Proceeds from long-term borrowings		300
Repayments of long-term borrowings	_	
Dividends paid	(296)	(43 (978
	(386)	
Purchase of treasury shares	(571)	(1,011
Proceeds from disposal of treasury shares	(0.57)	51
Net cash provided by (used in) financing activities	(957)	(1,681
Net increase (decrease) in cash and cash equivalents	4,153	1,574
Cash and cash equivalents at beginning of period	5,227	9,381
Cash and cash equivalents at end of period	9,381	10,955